Diavik Diamond Mines



Where we are located



Diavik Diamond Mine at a Glance

- 5 John T Ryan safety awards
- Reserves: 18.9m tonnes at 3.1 c/t
- Mining 3 kimberlite pipes
- Average workforce: 1,165
- Construction 2000-2002
- Production began in 2003
- Sept 2012 transition to all underground complete







Energy context for northern mines

- Remote and off-grid
- No Transmission grid future options
- Energy cost >25% of operational cost
- 100% diesel driven supply chain starts in Alberta
- Ice road for 6 weeks for >70 million liters diesel resupply
 - 2000 loads per winter road season
- Risk exposure climate change, fuel price & volatility
 - Diesel cost > \$1.32/liter; tariff > \$0.31/kWh
- Power security critical safety priority
 - Arctic temperatures below -30C
 - Underground Mining beneath diked Lac de Gras

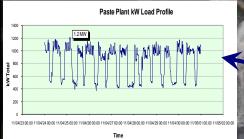
Electrical Grid basics

- 2 Powerhouses
 - PH1: 5 x 4.4 MW Cat generators
 - PH2: 4 x 4.4 MW Cat generators, 2 x3.6 MW
- 13. 8kV network, good QOS
- Power Factor: >0.9 (< 0.83 for UG)
- High and low heat recovery on gensets, connected to glycol loops
- Manually operated power grid
- System grounded via NGR
- System loads of 22 26 MW





Understanding Current Energy & Load Profiles



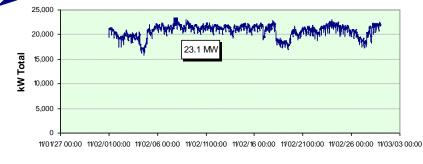


108 M-I diesel storage

Total Site kW Load Profile

UG NSS kW Load Profile

\$ 3,000



Time

Energy Options

- Connecting to existing grid and expanding hydro capacity – ROI prohibitive
- Solar NPV negative with low penetration
- Geothermal low temperature differentials
- Wind largest penetration and NPV positive
- Diesel will continue to account for majority of energy source



Wind Farm at a Glance

- Four E70 Enercon 2.3 MW turbines (9.2MW total)
- Projected to provide 17 GWh of renewable energy per year
- Reliability direct drive, gearless generator
- Blade de-icing system
- Reduce diesel consumption by 10% (YTD >3.0M liters)
- Reduce carbon footprint by 6% (12,000 tonnes CO₂-e)





Project Economics

- Project competed for Diavik and Rio Tinto capital
- Capex Budget: \$33M
- Actual spend: \$31M
- Positive NPV
- Payback < 8yrs
- Economies of scale selection
- Higher risk model than typical Diavik project strategies



Project Timeline

- 3 year wind assessment concluded: Dec '10
- Capex approval Rio Tinto: May '11
- NRCan, NavCan, AANDC, EC approvals: June '11
- Enercon turbines contract sign: July '11
- Geotechnical drilling & micro siting: July '11
- Roads, foundation, crane pads: Aug Nov '11
- Winter road shipment to site: Febr/Mar '12
- Tower, nacelle and blade lifts, electrical work:
 July- Sept '12
- Commissioning: Sept/Oct '12
- Operational: End Sept 2012





Logistics had to be well thought out..









Wind Farm Challenges

- 2012 2013 winter was the coldest in 20+ years
- Lubricants and Electronics need to operate at -30 to -40C
- Little frost build up on blades tolerated (blade heating)
- Tower heating for access and electronics
- Accurate calculation of diesel litres displaced & spinning reserve



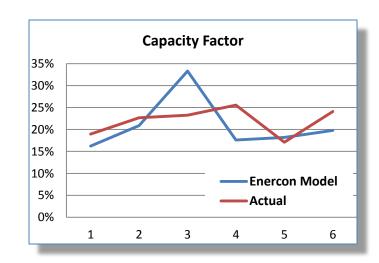


Comparisons of Actual to Model (1/2)

- Yield (kWh)
 - Good operating months: 7% ahead of model
 - Cold/poor performing Jan/Dec delivered <15% of yield budgeted
 - Forecasting the P90 in Genivar model (15GWh) vs P50 originally in budget (17.2 GWh)

Capacity Factor

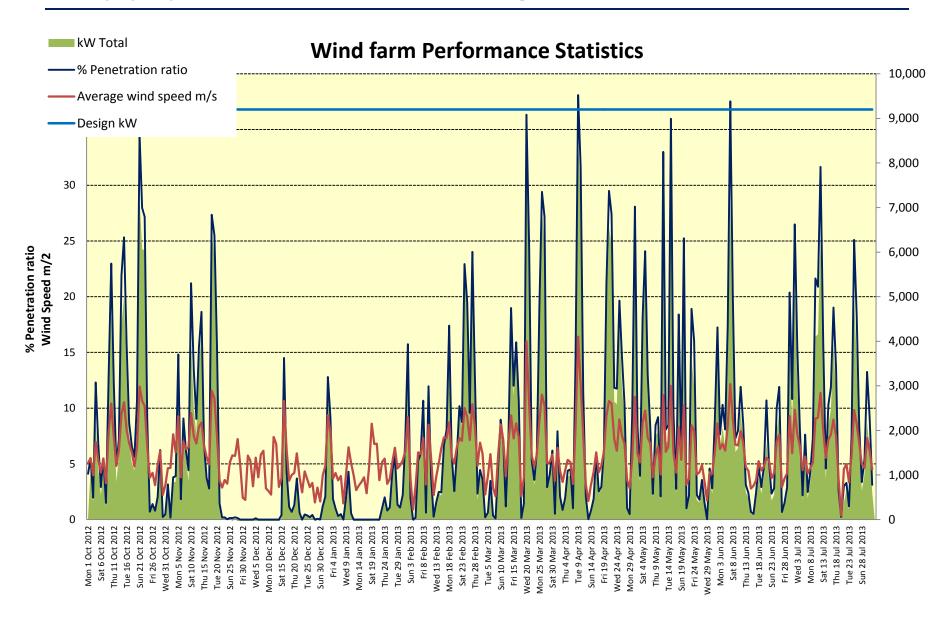
- Genivar Net CF: 21 %
- Same period actual: 22% (excl Jan, Dec)
- CF monthly profile variances with model
- P50 to P75 values in Genivar model
- Resource model vs Turbine supplier
 - Different assumptions (22% vs 27%), different losses included



Comparisons of Actual to Model (2/2)

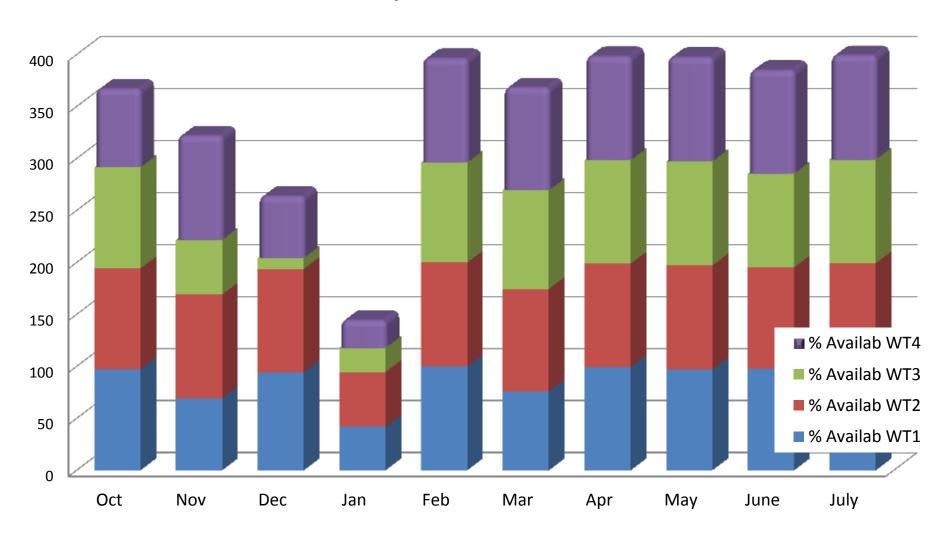
- Penetration Ratios
 - Maximum achieved 52%
 - Average of 9% (excl Dec, Jan)
 - High ratios tend to be associated with high voltages (>14.5kV)
- Wind Speed: Model @ 60m: 7.22 m/s
 - YTD Resembles 2008 data closest
 - Average of 6.3 m/s (excl Dec, Jan)

Supply – demand management focus



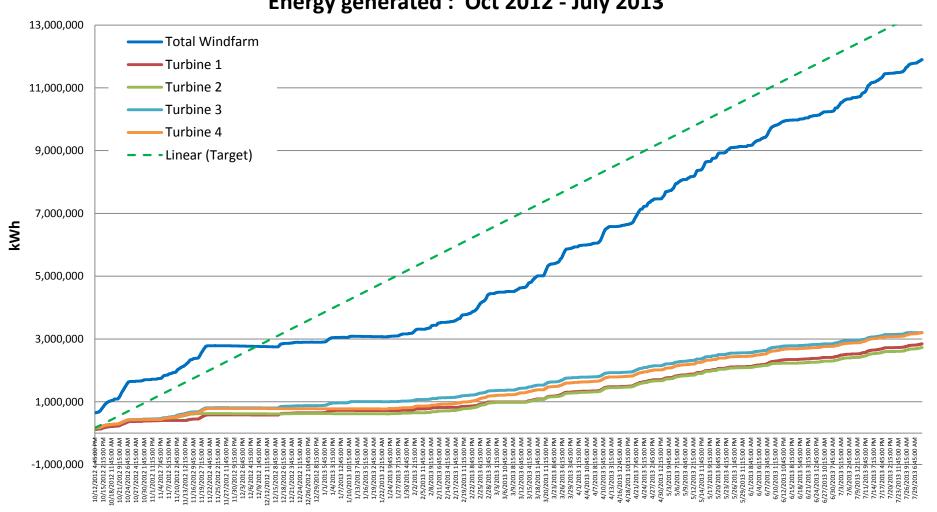
First winter operational challenges

Compound % Availabilities



On track to meet budgeted supply





Environment

- Windfarm within existing lease
- EnvCan, WLWB: Consideration of bird and caribou migration pattern; analogy to impact on cattle due to lacking case studies
- Voluntary bird mortality surveys
- Minimized footprint (crane pads used as laydown areas, fly rig for geotech foundation drilling)
- Early involvement and open communication with AANDC
- Archaeological study done for sacred aboriginal artifacts on project site



Communities

- Demonstrates wind power as a viable option for the North
- Early involvement of communities through engagement letters
- Community consultation showed no concerns with the project
- Presentations for EMAB (includes community representatives)
- Donated weather tower to Det'on Cho Earth Energy Giant Mine wind study





Project Innovations

Healthy list of In-house Innovations:

- Earthing/grounding
- SCADA
- Logistics
- Contracting
- Project costs

Mining well suited to construct at lower cost due to inhouse:

- Drilling and blasting
- Surveying
- HME and ground works
- Skills/trades
- Safety systems
- Batch plant & concrete mixing



